Financial Statements

Year Ended December 31, 2024 and 2023



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Years Ended December 31, 2024 and 2023

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Catawba Lands Conservancy Charlotte, North Carolina

Opinion

We have audited the accompanying consolidated financial statements of Catawba Lands Conservancy (the "Conservancy" - a nonprofit organization), which comprises the consolidated statement of financial position as of December 31, 2024, and 2023, and the related statements of activities and cash flows for the years then ended, and the related notes to financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Catawba Lands Conservancy as of December 31, 2024, and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis of Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Catawba Lands Conservancy and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Catawba Lands Conservancy's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Catawba Lands Conservancy Charlotte, North Carolina

Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of
 Catawba Lands Conservancy's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Catawba Lands Conservancy's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

May 19, 2025

Found & Constany, P.A.

Consolidated Statement of Financial Position

For Years Ended December 31, 2024, and 2023

	Dec	December 31,				
	2024		2023			
<u>ASSETS</u>						
Current Assets:						
Cash and cash equivalents	\$ 7,644,186	\$	6,609,351			
Investments	9,214,424		8,507,641			
Grants and other receivables	49,955	;	110,037			
Pledge receivable, current	588,118		505,074			
Prepaid expenses	40,818)	24,095			
Total Current Assets	17,537,501		15,756,198			
Property and Equipment (net)	521,522	,	699,192			
Other Assets:						
Pledge receivable, long-term	260,163	i	412,481			
Operating right of use asset	630,362		701,683			
Property acquired for preservation	33,939,910)	33,536,847			
Total Other Assets	34,830,435	ī	34,651,011			
TOTAL ASSETS	\$ 52,889,458	8 \$	51,106,401			

Consolidated Statement of Financial Position

For Years Ended December 31, 2024, and 2023

	December 31,				
	2024			2023	
LIABILITIES AND NET ASSETS					
Current Liabilities:					
Accounts payable	\$	120,818	\$	24,410	
Operating lease liability		68,436		64,803	
Grants payable		470,000		702,080	
Total Current Liabilities		659,254		791,293	
Long Term Liabilities:					
Operating lease liability (less current portion)		593,464		661,900	
Total Long Term Liabilities		593,464		661,900	
Net Assets:					
Without Donor Restrictions:					
Undesignated		1,525,561		1,529,783	
Designated - land		33,939,910		33,536,847	
Designated - other		5,774,074		4,894,417	
Total Net Assets Without Donor Restrictions		41,239,545		39,961,047	
With Donor Restrictions		10,397,195		9,692,161	
Total Net Assets		51,636,740		49,653,208	
TOTAL LIABILITIES AND NET ASSETS	\$	52,889,458	\$	51,106,401	

Consolidated Statement of Activities

Year Ended December 31, 2024

	ithout Donor Restrictions	With Donor Restrictions	 TOTALS
SUPPORT AND REVENUE			
Grants and contributions	\$ 625,939	\$ 2,275,101	\$ 2,901,040
Contributions of property to be preserved	3,892,475	-	3,892,475
Program service revenue	97,915	-	97,915
Special events (net of \$77,974 direct benefit)	107,898	-	107,898
Investment income	1,151,738	_	1,151,738
Other income	31,673	-	31,673
Net assets released by:			
Payment	1,465,918	(1,465,918)	_
Time	104,149	(104,149)	-
Total Support, Revenue, and			
Reclassifications	7,477,705	705,034	8,182,739
	., ,	,	
EXPENSES			
Easement write-down	3,492,474	-	3,492,474
Salaries and benefits	1,580,156	-	1,580,156
Advertising	48,753	-	48,753
Contracted services	135,155	-	135,155
Office supplies and expenses	89,573	-	89,573
Occupancy	121,682	-	121,682
Grant expense	74,500	-	74,500
Depreciation	116,862	-	116,862
Trail costs	348,003	-	348,003
Insurance	32,078	-	32,078
Travel	16,858	-	16,858
Technology	98,218	-	98,218
Bad debt expense	30,190	-	30,190
Training	14,705	-	14,705
Total Expenses	6,199,207	-	6,199,207
CHANGE IN NET ASSETS	1,278,498	705,034	1,983,532
NET ASSETS, BEGINNING	39,961,047	9,692,161	49,653,208
NET ASSETS, ENDING	\$ 41,239,545	\$ 10,397,195	\$ 51,636,740

Consolidated Statement of Activities

Year Ended December 31, 2023

	Tithout Donor Restrictions	With Donor Restrictions		TOTALS
SUPPORT AND REVENUE				
Grants and contributions	\$ 1,112,244	\$	1,746,386	\$ 2,858,630
Contributions of property to be preserved	2,225,548		-	2,225,548
Program service revenue	142,480		-	142,480
Special events (net of \$16,255 direct benefit)	109,604		-	109,604
Investment earnings	1,235,024		-	1,235,024
Other income	80,524		-	80,524
Net assets released by:				
Payment	2,169,893		(2,169,893)	_
Time	34,875		(34,875)	-
Total Support, Revenue, and			, ,	
Reclassifications	7,110,192		(458,382)	6,651,810
EXPENSES				
	2 (20 047			2 (20 047
Easement write-down	2,630,047		-	2,630,047
Salaries and benefits	1,568,675		-	1,568,675
Advertising	53,905		-	53,905
Contracted services	288,349		-	288,349
Office supplies and expenses	124,881		-	124,881
Occupancy	138,531		-	138,531
Grant expense	545,405		-	545,405
Depreciation	117,591		-	117,591
Trail costs	127,101		-	127,101
Insurance	34,325		-	34,325
Travel	18,298		-	18,298
Technology	77,251		-	77,251
Interest Expense	9,685		-	9,685
Training	10,917		-	10,917
Total Expenses	5,744,961		-	5,744,961
CHANGE IN NET ASSETS	1,365,231		(458,382)	906,849
NET ASSETS, BEGINNING	38,595,816		10,469,593	49,065,409
Prior Period Adjustment (Note 2)	-		(319,050)	(319,050)
NET ASSETS, BEGINNING RESTATED	38,595,816		10,150,543	48,746,359
NET ASSETS, ENDING	\$ 39,961,047	\$	9,692,161	\$ 49,653,208

Consolidated Statement of Cash Flows

For Year Ended December 31, 2024, with prior year comparative totals

	December 31,			
	2024			2023
OPERATING ACTIVITIES				
Change in net assets	\$	1,983,532	\$	906,849
Adjustments to reconcile changes in net assets to cash				
flows from operating activities:				
Depreciation expense		116,862		117,591
Donated property, net of conservation easements granted		(400,000)		(29,000)
Grants received to acquire property for preservation		-		(51,000)
Net realized and unrealized (gains) losses on investments		(275,880)		(893,614)
Loss on disposal of assets		60,808		-
(Increase) decrease in operating assets:				
Grants and other receivables		60,082		(6,526)
Pledge receivable		69,274		405,507
Prepaid expense		(16,723)		146,336
Operating right of use asset		71,321		70,875
Increase (decrease) in operating liabilities:		0.6.400		(122.502)
Accounts payable		96,408		(132,502)
Grant payable		(232,080)		383,030
Operating lease liability		(64,803)		(62,708)
Cash Flows from Operating Activities		1,468,801		854,838
INVESTING ACTIVITIES				
Grants received to acquire property for preservation		-		51,000
Purchase of property for preservation		(3,063)		(67,588)
Purchase of investments		(830,429)		(632,031)
Proceeds from the sale of investments		399,526		577,840
Cash Flows from Investing Activities		(433,966)		(70,779)
FINANCING ACTIVITIES				
Repayment of debt		-		(193,703)
Cash Flows from Financing Activities		-		(193,703)
NET CHANGE IN CASH AND CASH EQUIVALENTS		1,034,835		590,356
CASH AND CASH EQUIVALENTS, BEGINNING		6,609,351		6,018,995
CASH AND CASH EQUIVALENTS, ENDING	\$	7,644,186	\$	6,609,351
Supplemental disclosures				
Interest paid	\$	-	\$	9,685

Notes to Consolidated Financial Statements Years Ended December 31, 2024 and 2023

NOTE 1 – NATURE OF OPERATIONS

Catawba Lands Conservancy

Catawba Lands Conservancy (the "Conservancy") is a non-profit organization dedicated to acquiring and preserving environmentally significant lands for open space, recreation, or protection of natural resources and farmland. The Conservancy principally preserves land tracts located in the North Carolina Catawba River Basin and Southern Piedmont. The Conservancy is responsible for the perpetual management and stewardship of properties owned and the monitoring and enforcement of conservation easements. The Conservancy is also involved in facilitating the acquisition of conservation easements that are deeded to other parties, such as the State of North Carolina or other land trusts. Additionally, on December 31, 2022, the Carolina Thread Trail's ("CTT") assets were transferred to the Conservancy. Previously, CTT was a supporting organization of Foundation For The Carolinas with a memorandum of understanding that provided for the Conservancy to be the lead agency for CTT. CTT was created by the Conservancy as an initiative to develop a regional network of greenways and trails. CTT was part of a unique 15-county collaboration that connects communities and conserves land through a network of conservation corridors and trails developed through locally designed and adopted plans. The transfer of assets and dissolution of CTT was accomplished to simplify the administration of CTT and the Conservancy.

Hickory Grove Rental Home, LLC

Hickory Grove Rental Home, LLC (the "LLC") is a single-purpose entity founded in December 2013 to facilitate the rental of donated property located on Hickory Grove Rd., Gaston County, North Carolina. The Conservancy is the sole member of the LLC. The LLC was dissolved during 2024.

Principles of consolidation

The accompanying consolidated financial statements include the accounts of the Conservancy and the LLC. All significant intercompany accounts and transactions have been eliminated in consolidation.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets without Donor Restrictions – Net assets without donor restrictions can be both undesignated and designated in nature. Undesignated net assets without donor restrictions are those currently available for use in the day-to-day operation of the Conservancy and those resources invested in property and equipment. From time to time, the Board of Directors may designate certain amounts to be utilized or invested to meet specific objectives of the Conservancy. Such amounts, as well as property acquired for preservation, are reflected as designated net assets without donor restrictions in the accompanying statement of financial position.

Notes to Consolidated Financial Statements

Years Ended December 31, 2024 and 2023

Net Assets with Donor Restrictions – Net assets subject to donor-imposed stipulations. These restrictions may be temporary in nature, which are subject to donor-imposed stipulations that may or will be met either by actions of the Conservancy or the passage of time. Net assets that are perpetual in nature, are subject to donor-imposed stipulations that they be maintained in perpetuity.

Revenue recognition

Contributions, including unconditional promises to give, are recognized as revenue in the period received. Conditional promises to give are not recognized until they become unconditional, that is when the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value. Contributions of cash and other assets are considered to be available for undesignated use unless specifically restricted by the donor. Amounts received that are restricted for future periods or are restricted by the donor for specific purposes are reported as net assets with donor restrictions. When a donor restriction expires (that is, when a stipulated time restriction ends or the purpose of the restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Program service revenue

Program service revenue is derived primarily from the fees received for conservation planning services provided by the Conservancy. Revenue is recognized when the services are provided.

Public support and grant revenue

The Conservancy relies heavily upon various grants and public contributions to assist in the accomplishment of its preservation mission. Changes in economic conditions may directly affect a grantor's ability and willingness to make future contributions. Generally, grant funds made available to the Conservancy are utilized to accomplish specific objectives of the grantor and the Conservancy. Such grants contain specific criteria governing the expenditure of such funds. As a condition of the grant, the Conservancy agrees to fully utilize the funds in a manner as prescribed by the underlying grant agreement. Any noncompliance with the specific terms of the grant may result in funds being returned to the grantor and any reductions in grant funding could adversely affect the operations of the Conservancy.

Donated property

Property received as a gift is recorded at its estimated fair value on the date of the donation. Such donations are reported as without donor restrictions support unless the donor has restricted the use of the donated asset to a specific purpose. Donated property amounted to \$400,000 for the year ended December 31, 2024, and \$29,000 for the year ended December 31, 2023.

Donated conservation easements

Conservation easements received as a gift are recorded at the estimated change in the market value of the associated property before and after the imposition of the easement. At that time, the Conservancy recorded a like amount as an expense since the conservation easements had no future economic benefit to the Conservancy. Donated conservation easements amounted to \$3,492,474 and \$2,196,547 for the years ended December 31, 2024, and 2023, respectively.

Notes to Consolidated Financial Statements Years Ended December 31, 2024 and 2023

Donated services

The Conservancy records donated services as contributions when the services either create or enhance nonfinancial assets or would be purchased if they had not been provided by contribution, require specialized skills, and are provided by individuals possessing those skills. A number of unpaid volunteers, who serve in the capacity of Board members and various other volunteers, have made significant contributions of their time to assist the Conservancy in achieving the goals of its programs. The value of this contributed time is not reflected in these financial statements as it does not meet the above recognition criteria.

Leases

The Conservancy determines if an arrangement is or contains a lease at inception. Leases are included in the operating right of use (ROU) assets and operating lease liabilities in the statement of financial position. ROU assets and lease liabilities reflect the present value of the future minimum lease payments over the lease term. Operating lease expense is recognized on a straight-line basis over the lease term. The Conservancy does not report ROU assets and lease liabilities for its leases with a term of 12 months or less; rather they are reported as a lease expense on a straight-line basis over the lease term. The Conservancy had one operating lease, and no finance leases as of the end of the year.

Cash and cash equivalents

The Conservancy considers highly liquid investments with a maturity of three months or less when purchased to be cash equivalents, except for those short-term investments managed as part of investment management strategies.

Allowance for doubtful accounts

Management's assessment of the collectability of the grants and other receivables are based on a review of individual accounts, historical experience, and current economic conditions. Based on the underlying nature of the receivables at December 31, 2024, management believes any allowance for uncollectible receivables is not material to the financial statements taken as a whole.

Property and equipment

Property and equipment are stated at cost if purchased or estimated fair value at the date of receipt if donated, subject to a \$5,000 capitalization threshold. Depreciation is provided over the estimated useful lives of the assets and is computed on the straight-line method. The costs of major improvements are capitalized, while the costs of maintenance and repairs, which do not improve or extend the useful life of the respective asset, are expensed when incurred. The cost and accumulated depreciation of property and equipment are eliminated from the accounts upon disposal and any resulting gain or loss is included in the changes in net assets in the period during which the disposition occurred.

Investments

Investments in marketable securities with readily determinable fair values and all investments in debt securities are valued in the statement of financial position at their fair value. Fair value is determined by reference to exchange or dealer-quoted market prices. If a quoted market price is not available, the fair value of securities is estimated using quoted market prices for similar investment securities.

Notes to Consolidated Financial Statements Years Ended December 31, 2024 and 2023

Changes in the fair value of securities are reflected as investment gains or losses in the accompanying statements of activities. Also included in investments is its interest in assets held by other not-for-profit organizations (the Community Foundation of Gaston County, Inc. and the Foundation for the Carolinas) for the sole benefit of the Conservancy. These assets are available to the Conservancy for acquisition and stewardship of property easements and are recorded as investments on the Statement of Financial Position.

Property and easements acquired for preservation

The Conservancy may acquire certain property and/or conservation easements through purchases as well as through donor contributions. Donors generally contribute deeds to property and/or conservation easements. Conservation easements are legal agreements in which the landowner gives up some of the rights to their land, such as development, but retains ownership and management of the property. The conservation easements are permanent and run with the land to successive owners. Contributions are recorded at the estimated fair market value of the property or easement, taking into consideration the fact that the lands' use may be severely limited based on the intent to preserve the property in its undeveloped state. Based on these facts, the values of easements shown in the accompanying statement of activities are based on independent appraisal or management estimate if an appraisal is not available.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income tax status

The Conservancy is exempt from Federal income tax under Internal Revenue Code Section 501(c)(3) with respect to its exempt function income. The Conservancy is not a private foundation as defined by Section 509(a) of the Internal Revenue Code.

Prior period adjustment

Prior to CTT being transferred to the Conservancy, CTT had awarded grants to various organizations. The grant payable was transferred, as a result, to reflect a grants payable balance the beginning net asset balance for the year ended December 31, 2023, was restated by \$319,050.

NOTE 3 – GRANTS AND OTHER RECEIVABLES

Total grants and other receivables were as follows as of December 31:

	 2024	 2023
Grants receivable Other receivables	\$ 34,875 15,080	\$ 46,500 63,537
TOTAL	\$ 49,955	\$ 110,037

Notes to Consolidated Financial Statements Years Ended December 31, 2024 and 2023

NOTE 4 – PLEDGES RECEIVABLE

Pledges receivable – Carolina Thread Trail

Unconditional promises to give for the Carolina Thread Trail are presented net of an estimated allowance for doubtful accounts of \$34,579. Management's assessment of the collectability of receivables is based on a review of individual accounts, historical experience, and current economic conditions. A discount for the present value of \$23,721 has been provided, computed using a risk-free interest rate of 4.22%, which is based on the three-year *U.S. Treasury* yield as of December 31, 2022. These pledges are expected to be collected during the year ending December 31,

2025	\$ 612,214
2026	200,867
2027	64,500
2028	27,000
2029	 2,000
Total Promises to Give	906,581
Deduct:	
Discount for present value \$ 23,721	
Allowance for doubtful accounts 34,579	 58,300
NET CAPITAL CAMPAIGN PLEDGES	\$ 848,281

Of the net pledges, \$588,118 is classified as current and \$260,163 as long-term.

NOTE 5 – INVESTMENTS AND BENEFICIAL ASSETS HELD IN TRUST

The fair value of investments was as follows at December 31:

	 2024	 2023
Equity mutual funds	\$ 4,049,794	\$ 3,884,123
Fixed income	603,563	438,619
Exchange-traded products	1,038,977	843,049
Beneficial assets held in trusts	 3,522,090	 3,341,850
TOTAL	\$ 9,214,424	\$ 8,507,641

These investments, other than the beneficial assets held in trust, are insured by the Securities Investor Protection Corporation up to \$500,000. The Conservancy invests in a variety of investments, which are subject to fluctuations in market values and expose the Conservancy to a certain degree of investment risk.

Notes to Consolidated Financial Statements Years Ended December 31, 2024 and 2023

Investment earnings

Investment earnings for the year ended December 31:

	 2024	 2023
Interest and dividend income Realized and unrealized gains (losses) on investments	\$ 875,858 275,880	\$ 341,410 893,614
TOTAL	\$ 1,151,738	\$ 1,235,024

Endowment

CTT has established the Carolina Thread Trail Endowment Fund (Endowment Fund) with the Foundation for the Carolinas (the Foundation). While the Conservancy has discretion over which investment pool to place the funds in, the Foundation makes all investment decisions within the individual investment pool. Investment income from the Endowment Fund is available for distribution on an annual basis based on the Foundation's spending policy, which is currently 4.5% of the average value of the Endowment Fund for the prior three calendar years.

NOTE 6 – PROPERTY AND EQUIPMENT

Property and equipment consist of the following as of December 31:

	 2024	 2023
Office and other equipment	\$ 310,448	\$ 374,148
Property improvements	770,023	833,957
Leasehold improvements	200,434	200,434
Buildings	 	 68,746
Total Property and Equipment	1,280,905	1,477,285
Less - accumulated depreciation	 759,383	 778,093
PROPERTY AND EQUIPMENT, NET	\$ 521,522	\$ 699,192

NOTE 7 – DEBT

Line of credit

The Conservancy also maintains a \$1,250,000 unsecured line of credit agreement with another financial institution. The line of credit bears interest at the rate of the Bloomberg Short-Term Bank Yield ("BSBY") plus three percent. The Conservancy did not utilize the line of credit during 2024 or 2023.

Notes to Consolidated Financial Statements

Years Ended December 31, 2024 and 2023

NOTE 8 – OPERATING LEASES

The Conservancy leases office space under non-cancellable operating leases. These leases contain no significant restrictions. In addition, the Conservancy did not identify any contracts entered during the year meeting the lease criteria, nor did it have any finance leases during the year. The operating ROU assets represent the Conservancy's right to use underlying assets for the lease term, and the operating lease liability represents the Conservancy's obligation to make lease payments arising from the leases. The ROU assets and lease liabilities were calculated based on the present value of future lease payments over the lease terms. The Conservancy has made an accounting election to use a risk-free rate in lieu of its incremental borrowing rate to discount future lease payments. The weighted average discount rate to calculate lease liabilities as of December 31, 2024, was 3.29 percent.

For the year ended December 31, 2024, the total operating lease cost was \$87,740. Total short-term lease costs were approximately \$12,000. As of December 31, 2024, the remaining lease term was approximately eight years.

Lease liabilities mature during the years ending December 31:

2025	\$ 89,202
2026	92,127
2027	92,127
2028	93,044
2029	97,948
2030 and thereafter	 289,734
Total lease payments	754,182
Less present value discount	 92,282
TOTAL	\$ 661,900

NOTE 9 – NET ASSETS

Board designated net assets without donor restrictions

The Conservancy has designated the following as of December 31, 2024, and 2023:

	 2024	 2023
Stewardship and legal defense accumulated investment earnings	\$ 2,610,165	\$ 2,223,767
Preservation of property	1,755,289	1,328,992
Property improvements	1,058,469	1,017,493
Preserve management	350,151	303,697
Hickory Grove	 	20,468
TOTAL	\$ 5,774,074	\$ 4,894,417

The Board of Directors has also set aside land for its conservation efforts. At December 31, 2024, and 2023, this land is carried on the financial statements at \$33,939,910 and \$33,536,847.

Notes to Consolidated Financial Statements Years Ended December 31, 2024 and 2023

Net assets with donor restrictions

Funds that have been received by the Conservancy for a particular purpose or period of time that have remaining restrictions at December 31, 2024, and 2023 are detailed as follows:

	 2024	 2023
Time Restricted:		
Mecklenburg County	\$ 34,875	\$ 23,250
Carolina Thread Trail pledges	 848,281	 917,555
Total Time Restricted	 883,156	 940,805
Unutilized Funds:		
Stewardship and legal defense	1,581,214	1,536,313
Union County Water Protection	84,753	84,753
Carolina Thread Trail projects	4,260,921	3,746,953
Accumulated income on Endowment Fund held by FFTC	1,445,630	1,272,345
Stewardship	 141,521	 110,992
Total Unutilized Funds	 7,514,039	 6,751,356
Perpetuity Restricted Funds:		
Corpus on Endowment Fund held by FFTC	 2,000,000	 2,000,000
TOTAL NET ASSETS WITH DONOR RESTRICTIONS	\$ 10,397,195	\$ 9,692,161

NOTE 10 – RETIREMENT PLAN

The Conservancy maintains a SIMPLE-IRA plan, as described in Internal Revenue Code Section 408(p), for the benefit of its employees. Employees can make pretax contributions to the plan and the Conservancy can make matching or discretionary non-elective contributions on behalf of its employees. The Conservancy made matching contributions of three percent of eligible participants' salaries, which amounted to approximately \$26,500 and \$27,500 in 2024 and 2023, respectively.

Notes to Consolidated Financial Statements Years Ended December 31, 2024 and 2023

NOTE 11 – FUNCTIONAL EXPENSES

Functional allocation of expenses

The Conservancy's activities are focused in three functional areas. Program services represent the primary focus of the Conservancy's activities. Supporting services are fundraising activities and general and administrative activities. Certain costs have been allocated among the program and supporting services benefited. Expenses are allocated to program services, management and general, and fundraising based on management's estimates of time spent and various allocation methods appropriate to the type of expense. Below are the allocations for the years ended December 31, 2024, and 2023, respectively.

	TOTAL	Program	General and administrative		Fundraising	
Year ended December 31, 2024:				_		
Easement write-down	\$ 3,492,474	\$ 3,492,474	\$	-	\$	-
Salaries and benefits	1,580,156	1,268,908		122,113		189,135
Advertising and promotion	48,753	40,330		2,411		6,012
Contracted services	135,155	128,800		4,576		1,779
Office and supplies expenses	89,573	78,824		5,374		5,375
Occupancy	121,682	99,924		16,312		5,446
Grant expense	74,500	74,500		-		-
Depreciation	116,862	108,763		3,899		4,200
Trail costs	348,003	347,697		18		288
Insurance	32,078	28,244		2,734		1,100
Travel	16,858	16,278		64		516
Technology	98,218	82,965		7,703		7,550
Bad debt expense	30,190	-		30,190		-
Training	14,705	14,287		175		243
TOTAL	\$ 6,199,207	\$ 5,781,994	\$	195,569	\$	221,644

Notes to Consolidated Financial Statements

Years Ended December 31, 2024 and 2023

	TOTAL	Program	General and administrative	Fundraising	
Year ended December 31, 2023:					
Easement write-down	\$ 2,630,047	\$ 2,630,047	\$ -	\$ -	
Salaries and benefits	1,568,675	1,276,434	120,401	171,840	
Advertising and promotion	53,905	31,637	639	21,629	
Contracted services	288,349	278,921	9,274	154	
Office and supplies expenses	124,881	98,894	15,684	10,303	
Occupancy	138,531	112,579	19,657	6,295	
Grant expense	545,405	545,405	-	-	
Depreciation	117,591	109,441	3,923	4,227	
Trail costs	127,101	126,176	14	911	
Insurance	34,325	30,359	2,562	1,404	
Travel	18,298	16,725	426	1,147	
Technology	77,251	54,155	6,619	16,477	
Interest expense	9,685	9,685	-	-	
Training	10,917	9,404	471	1,042	
TOTAL	\$ 5,744,961	\$ 5,329,862	\$ 179,670	\$ 235,429	

NOTE 12 – CONCENTRATIONS OF RISK

Geographic area

The Conservancy operates in a limited geographic area and is, therefore, sensitive to changes in the local economy.

Cash in excess of insured limits

Cash held in bank accounts is insured up to \$250,000 by the Federal Deposit Insurance Corporation (FDIC). The Conservancy holds cash at year-end in excess of insured limits covered by the FDIC. However, management believes that the risk related to these accounts is minimal because of the strong credit rating of the bank.

NOTE 13 – FAIR VALUE MEASUREMENTS

Generally accepted accounting principles require fair value of financial instruments to be determined based on the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. It establishes a three-level valuation hierarchy based upon observable and unobservable inputs, as follows:

Level 1 - Fair value is based on quoted prices in active markets for identical assets or liabilities.

Notes to Consolidated Financial Statements Years Ended December 31, 2024 and 2023

> Level 2 - Fair value is based on observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

> Level 3 - Fair value is based on unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The Conservancy has segregated its financial instruments into the most appropriate level within the fair value hierarchy as of December 31, 2024, and 2023, respectively. The Conservancy's Level 3 assets are valued based on the fair value of the underlying securities, which consists of investments that are both publicly-traded and not publicly traded. The breakdown of the different financial instruments are as follows:

December 31, 2024	_	Total	 Level 1	_	Level 2		Level 3
Investments:							
Mutual funds & ETFs	\$	5,088,771	\$ 5,088,771	\$	-	\$	-
Fixed income		603,563	603,563		-		-
Beneficial assets in trusts		3,522,090	 				3,522,090
TOTAL	\$	9,214,424	\$ 5,692,334	\$		\$	3,522,090
December 31, 2023	_	Total	 Level 1	_	Level 2	_	Level 3
Investments:							
Mutual funds & ETFs	\$	4,727,172	\$ 4,727,172	\$	-	\$	-
Fixed income		438,619	438,619		-		-
Beneficial assets in trusts		3,341,850			_		3,341,850
TOTAL	\$	8,507,641	\$ 5,165,791	\$	_	\$	3,341,850

The following table sets forth a summary of changes in the fair value of the Level 3 assets for the year ended December 31, 2024, and 2023, respectively.

Balance, beginning of year	\$ 3,341,850
Net increase (decrease) in value	336,240
Sales	 (156,000)
Balance, end of year	\$ 3,522,090

Notes to Consolidated Financial Statements Years Ended December 31, 2024 and 2023

Balance, beginning of year	\$ 3,316,440
Net increase (decrease) in value	466,792
Issuances	1,343
Sales	 (442,725)
Balance, end of year	\$ 3,341,850

NOTE 14 - LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The Conservancy has \$17,496,683 of financial assets available within one year of the balance sheet date to meet cash needs for general expenditure consisting of cash of \$7,644,186, current net pledges receivable \$588,118, and grants and other receivables of \$49,955, which are expected to be collected during the year, and investments of \$9,214,424. Included in the financial assets available within one year, \$9,514,039 are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the balance sheet date. The Conservancy has a goal to maintain financial assets, which consist of cash and short-term investments, on hand to meet six months of normal operating expenses. The Conservancy has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, as part of its liquidity management, the Conservancy invests cash in excess of daily requirements in various short-term investments, including certificates of deposit and short-term treasury instruments. The Conservancy also maintains a line of credit of \$1,250,000 in the event that funds are needed on a short-term basis.

NOTE 15- RELATED PARTY TRANSACTIONS

The Conservancy holds a majority of its investments at a Board member's investment company; however, no investment fees were charged during the year.

The Conservancy rents office space from a board member. The total amount paid to the Board member was approximately \$87,500.

The Conservancy has a letter of intent to purchase land from a Board member for \$1,424,500. The purchase date has not been settled; however, the Conservancy has secured funding to purchase the land.

NOTE 16 – SUBSEQUENT EVENTS

The Conservancy has evaluated subsequent events from the date of the statement of financial position through the date of the audit report, which is the date the financial statements were available to be issued. During this period, no material recognizable subsequent events were identified.